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Paris, 2 April 2021

It is with immense sadness that *Gaillard Banifatemi Shelbaya Disputes* announces the sudden and unexpected passing of Professor Emmanuel Gaillard on Thursday, 1 April 2021.

Professor Gaillard was a totem in the world of international arbitration and a source of inspiration for lawyers around the world. Arbitrators, practitioners, academics and clients universally admired his brilliance, integrity, humanity and dedication.

Professor Gaillard was emblematic of the development of a transnational system of international justice. His vision and intellectual contributions framed the development of international arbitration to its current state. They will continue to influence practitioners and academics for years to come.

Those who worked with him know that Professor Gaillard was also an inspirational mentor, teacher, and colleague. During his 40-year career in the law, Professor Gaillard attracted and trained many of the brightest lawyers in the field. He developed his own unique brand of arbitration consisting in fearless advocacy, incisive strategic thinking and the willingness to consistently challenge orthodoxies. He mastered the art of arbitration and his legacy continues in *Gaillard Banifatemi Shelbaya Disputes*, a team trained in and committed to the Gaillard school of arbitration.

Above all, Emmanuel was a protective father, close friend and cherished colleague. His wit, humour and youthful energy made working with him not only educational, but immensely pleasurable. We are all deeply affected by the loss of Emmanuel and at the same time so grateful for the opportunity to have accompanied such a great man on part of his journey.

We are determined to honour his memory by continuing to grow *Gaillard Banifatemi Shelbaya Disputes* with the same integrity, dedication and creativity which he has taught us.

